

Change of DORS board

The 2025–2026 term began with a change on the board. Matthias Als, who joined the DORS board in 2024, decided in May to step down before completing his two-year term for private reasons. During his year on the board, Matthias co-organised our largest event, Applications of Optimization (AOO) 2025. On behalf of the DORS board, I would like to thank Matthias for his contributions.

Alberto Delgado, who had served as *alternate board member (suppleant* in Danish), kindly offered to step in and has since made valuable contributions. As the role of *alternate board member* is not formally defined in our bylaws, Alberto will be up for (re-)election at this year's General Assembly.

Tax liability of DORS

A less pleasant but important topic that required significant time in 2025 was DORS' tax status and the question of whether we continue to be exempt from reporting to SKAT. Our former president, Dario Pacino, contacted SKAT in 2024 to assess whether DORS was required to pay tax on the one-time revenue received from EURO, following the EURO2024 conference in Copenhagen.

After several exchanges with SKAT, including the submission of our accounting reports, SKAT informed us that DORS is no longer exempt from reporting income, and that parts of our revenue are taxable retroactively from 2021 onwards. We asked the audit and advisory firm Beierholm (recommended by our accountant) to help challenge the decision if needed and to ensure that we act in compliance with the law.

In summary, commercial income, such as AOO conference fees and AOO sponsorships, is taxable, whereas member-related income, including membership fees, is not. The actual financial impact for the years 2021 to 2024 is very small, with the outstanding tax payable for those years being 0 DKK in 2021, 1.903 DKK in 2022, 0 DKK in 2023, and 73.932 DKK in 2024 – the latter being an outlier due to the one-time EURO2024 conference revenue of more than 300.000 DKK.

Policy for financial support

DORS remains in the fortunate position of having sufficient funds and a financial buffer. We explored the possibility of establishing a foundation (*fond* in Danish), but ultimately decided against it due to legal requirements that do not suit DORS, such as a high minimum capital requirement of DKK 1mio and additional administrative burden.

During the past year, DORS received a request to financially support a Danish OR researcher invited as a keynote speaker at an international conference. Based on this, we drafted a policy for the financial support of conferences, workshops, and related activities. We plan to publish this policy and invite eligible applications for funding.

We encourage all DORS members to propose ideas and take initiative in activities that benefit the Danish OR community. We look forward to discussing the new funding policy and other ideas at the upcoming General Assembly in March 2026.

Members and membership

During 2025, DORS welcomed 50 new members, while 73 members chose to leave the association, 60 of which during the last three months of 2025. In the past year, the board has started a revision and cleanup of the membership database. As part of this effort, we contacted a large number of student members with graduation dates in the past, to upgrade to standard membership. Many of them subsequently cancelled their membership, which explains the number of cancellations toward the end of the year.

In December 2025, DORS had 385 members: 313 private members, 48 student members, 14 company members, 8 institute members, and 2 honorary members.

Events

Our first event in 2025 was the **DORS Tutorial**, this time held by Richard Oberdieck, a Lead Data Scientist from Banking Circle, on the topic of *Testing Optimisation Code*. The event was well-received by all participants. (Note: as the tutorial took place before the previous General Assembly, it has been mentioned in past year's president report)

In April, we hosted our annual conference, **Applications of Optimisation (AOO)**, at Industriens Hus in Copenhagen. The programme featured an excellent mix of speakers from academia and industry, covering a broad range of OR methodologies and applications. Simon Cloetta Kristiansen (Partner, Halfspace) presented work on *Forecasting and Revenue Management at Molstinjen*, the project that earned Halfspace the Franz Edelman Award in 2024. İhsan Yanıkoğlu (Professor, Ozyegin University) spoke

about *Principles, Advances, and Applications in Humanitarian Logistics and Electromobility* and highlighted the role of robust optimisation in this domain. Jens Otto Brunner (Professor, Technical University of Denmark) presented a *Stochastic Vehicle Routing approach for Synchronizing Multiple Resources for Surgery Scheduling*. Mette Gudik-Schjørring and Henrik Foss Jørgensen (Operations Research Scientists, ECCO) showed how optimisation models are applied to fulfilment and return flows in an omni-channel ecommerce context. Josephine Byskov Cornaby (Consultant) and Jens Vinther Clausen (Software Engineer) from Copenhagen Optimization demonstrated a column-generation approach to stand and gate allocation for aircraft and passengers. Feedback from participants highlighted both the quality of the presentations and the value of the event for networking within the OR community. As tradition has it, the day ended with a social get-together after the conference.

In November 2025, the **DORS company visit** took place at Halfspace, winner of the Franz Edelman Award 2024. Halfspace invited for a session on *how OR is evolving in a world shaped by AI*. Halfspace founder Claus Bek Nielsen told the story of Halfspace. Mathias Rønnow Jørgensen, Lead Engagement Manager, took the audience on a trip into the future of Operations Research and how new technologies are reshaping the discipline and its impact on business. Simon Cloetta Kristiansen, co-founder, then shared the story behind their Franz Edelman Award work with Molslinjen and offered a behind the scenes perspective on what it actually takes to reach that level of recognition. Fabio Moret, Staff Data Scientist, took us into the world of logistics and supply chain, showing how OR continues to unlock value in complex networks. Marieke van Beest, Senior Data Scientist, rounded things off with a deep dive into high frequency decision making in adtech and martech, where thousands of decisions per second meet smart optimisation. We thank Halfspace and their team for this well-organised event, being a great host, and a large variety of talks around OR and AI, bridging academic insight, industry practice and real world impact.

ORbit

Joao Fonseca, who has been editor of ORbit for the past 5 years, has decided to leave the board after this term. Alberto Delgado will take over as editor of ORbit, and handover has been completed over the past weeks. The most recent print version of ORbit has been sent out at the end of 2025, we hope you enjoy it. A big *Thank You!* to Joao for his large contributions to ORbit over the past years!

DORS Prize

The DORS Prize 2025 winner will be announced during the General Assembly. This year, Farnaz Farzadnia chaired the evaluation committee, which was composed of Niels-Christian Fink-Bagger, Senior Decision Scientist at Maersk, and Ali Ghavamifar, Postdoctoral Researcher at DTU.

Concluding Remarks

All in all, it has been an intense yet productive year for DORS. We continue to reduce the administrative burden, so we can dedicate more time to the rewarding work, such as organising events for the OR community. We invite all DORS members to contribute with their ideas and time – in many cases, DORS can provide financial funding.

We look forward to the year ahead!

Yours sincerely,

A handwritten signature in brown ink, appearing to read 'D Koza', with a large, stylized 'D' and a cursive 'Koza'.

David Franz Koza

President of DORS